

January 4, 2013

United Townships of Head, Clara & Maria
15 Township Hall Road
Stonecliffe, ON K0J 2K0

By Email

Attention: Ms. Melinda Reith
Clerk

**Re: Bissett Creek Waste Disposal Site
Deux Rivieres Waste Disposal Site
Stonecliffe Waste Disposal Site
Our Project No's. 2006023N, 2006024N, and 2006025N**

Dear Melinda:

As requested, please find enclosed closure and post closure costs for the three (3) municipal waste disposal sites.

The estimated remaining site capacity and landfilling rate for the Bissett Creek Site is based on the results of the November 2011 survey and comparison to the approved total capacity as reported in the 2010/2011 Biennial Report dated May 2012. It is assumed the site has a life expectancy of approximately 29 years to 2040.

The closed Deux Rivieres Site post-closure costs, i.e. monitoring and reporting is based on the amended Certificate.

The estimated site capacity and landfilling rate for the Stonecliffe Site is based on the results of the June 2011 survey and comparison to the approved capacity. It is assumed the site has a life expectancy of approximately 17 years to 2029. The Biennial Report for the Stonecliffe Site is due May 31, 2013 which may result in more accurate figures.

The life expectancy of the operating sites has been increased as more accurate waste generation (lower) rates have been confirmed.

Yours very truly,
Jp2g Consultants Inc.
Engineers • Planners • Project Managers

K.J. Mooder, MCIP, RPP
Senior Project Planner

KJM
Encl.



Renfrew County Fire Chief's Association

December 17, 2012

Chief Dan Herback, Coordinator,
Renfrew County Mutual Aid Association,
c/o Pembroke Fire Department,
273 Victoria Street,
Pembroke ON K8A 4K5

Dear Chief Herback:

Re: Removal of Heavy Extrication Rescue from Renfrew County Mutual Aid Plan

The Renfrew County Rescue Committee consists of all Fire Chiefs within Renfrew County whose municipality participates in the Renfrew County Heavy Rescue (extrication) program. It is this committee that organizes the Renfrew County Heavy Rescue Program.

Currently there are eleven municipalities of the nineteen within Renfrew County providing this service. The number of municipalities taking part has continually grown since the inception of the program in the early 1980's.

These municipalities respond to areas outside of their respective boundaries and entirely fund this service individually, without any funding from the County of Renfrew. All costs and subsequent recovery of costs rests with the municipality providing the service. With this optional program as part of the Mutual Aid Plan, recovery of costs is not applicable. The principle of mutual aid is to reciprocate aid without charges between municipalities. The municipalities not currently providing the service cannot reciprocate. This type of arrangement is generally done as an agreement between municipalities with a Fire Services Agreement including fees.

At the October 12th, 2012 Rescue Committee meeting, a motion was carried that the Committee would make a presentation and recommendation to the Renfrew County Fire Chief's Association that the Heavy Rescue program be removed from the Renfrew County Mutual Aid Plan. It was further discussed and agreed that this removal would be completed by January 2014 and that the Renfrew County Rescue Committee would prepare a standard agreement and a schedule for implementation of changes to be sent to all fire chiefs, municipalities and agencies affected by this change.

Fire Chief Kevin Waito, Chair
613.401-5711 (cell)
613.584-3285 (fax)
Email fire_lh@laurentianhills.ca

c/o Laurentian Hills Fire Department
34465 R.R. #1
Deep River, Ontario K0J 1P0

The Committee's presentation and recommendation was made to the Renfrew County Fire Chiefs Association at their December 5th, 2012 meeting. Following the presentation the Renfrew County Fire Chief's a motion was brought forward and voted overwhelmingly in favor of removing heavy rescue from the Renfrew County Mutual Aid Plan and recommending this change to the Renfrew County Mutual Aid Coordinator. This was a recorded vote.

This letter serves as notice to you of the above mentioned vote and recommendation of the Renfrew County Fire Chief's Association.

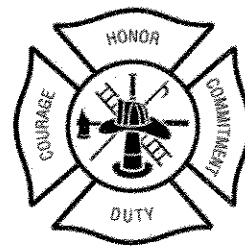
Please advise of the direction you will be taking as Renfrew County Mutual Aid coordinator to comply with the Renfrew County Fire Chiefs requirements and do not hesitate to contact me with any questions.

Sincerely,

Chief Kevin Waito, Chair.
Renfrew County Fire Chiefs Association.

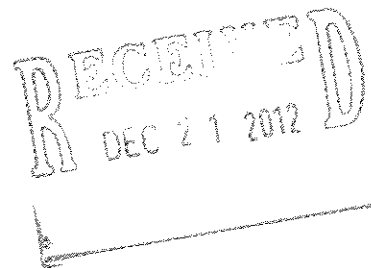
/lec

RENFREW COUNTY MUTUAL AID



December 18, 2012

Ms. Melinda Reith, C.A.O./Clerk,
Head, Clara & Maria Township,
15 Township Hall Road,
Stonecliffe ON K0J 2K0



Dear Ms. Reith:

Re: Removal of Heavy Rescue (Extrication) from Renfrew County Mutual Aid Program

Please find attached a letter dated December 17th, 2012 from Chief Kevin Waito, Chair of the Renfrew County Fire Chief's Association, informing that their Association conducted a recorded vote to recommend removal of the Heavy Rescue Program from the Renfrew County Mutual Aid Plan.

This letter to you is to inform you that as the County Mutual Aid Co-ordinator, I am in agreement with the Fire Chief's recommendation and will be forwarding it to the Ontario Fire Marshalls Office for advice and assistance in making this change to the Renfrew County Mutual Aid Plan.

The Heavy Rescue Program is an optional program within the Mutual Aid Plan and was started approximately thirty years ago with only five municipal departments initially taking part and protecting all of the Renfrew County roads. The number of municipalities now providing heavy rescue within the County has expanded to eleven and a twelfth is equipped and will soon be ready to provide the service. Further, two departments, being Madawaska and Laurentian Hills, have agreements already in place with neighboring municipalities for this service. This leaves only six county municipalities not providing the service or at least protected by a service agreement.

It is important to note that Mutual Aid is meant to be reciprocal in that any aid between municipalities can be reciprocated. The current Rescue Program is operating in a way that is actually not reciprocal. In this case, generally, a Fire Services Agreement between municipalities for fees and costs is the norm.

Fire Chief Dan Herback, Co-ordinator,
613.735-6821 x 1201
613.732-7673 (fax)
dherback@pembroke.ca

c/o Pembroke Fire Department
273 Victoria Street
Pembroke, Ontario K8A 4K5

As stated in Chair Waito's letter, the cost of providing extrication is born completely by the municipalities providing the service. With continually escalating expenses and each municipality's efforts to recover costs, it is evident that services cannot continue to be provided free of charge to neighboring municipalities.

Removing the Heavy Rescue Program from the Mutual Aid Plan will essentially assure that each municipality will be responsible for the service or lack thereof within their municipal boundaries. Removal will also ensure all County municipalities pay their share of the costs of this important and expensive service.

Upon removal of the program from the Renfrew County Mutual Aid Plan the options left to the individual municipalities would be:

1. Provide the service within their municipality, protecting the roads with their own Heavy Extrication service.
2. Do not provide the service within their municipality, leaving the roads of the municipality without Heavy Extrication services.
3. Affect a Fire Services Agreement with neighboring municipalities for Heavy Extrication Services effectively continuing protection of the municipality's roads.

Chair Waito's letter indicates that the Renfrew County Rescue Committee anticipates removal by January 2014 and the committee will prepare a standard agreement for municipalities to consider and a schedule for implementation of changes. I await those documents and will ensure that all interested parties and agencies receive them in a timely manner.

If you have any questions please don't hesitate to contact me.

Respectfully yours,



Dan Herback, Fire Chief,
Co-ordinator,
Renfrew County Mutual Aid.

/lec
Encl.

cc. Mayor, Reeve, and C.A.O., Renfrew County Municipalities
Fire Chiefs, Deputy Fire Chiefs, Renfrew County Fire Departments
Tawnya Roberts, OFM Advisor
Renfrew County Dispatch (C.A.C.C.)
O.P.P. Staff Sergeants, Renfrew County Detachments
Mike Nolan, Chief, Renfrew County Paramedic Services

Fire Chief Dan Herback, Co-ordinator,
613.735-6821 x 1201
613.732-7673 (fax)
dherback@pembroke.ca

c/o Pembroke Fire Department
273 Victoria Street
Pembroke, Ontario K8A 4K5



RENFREW LANDOWNERS ASSOCIATION
County Chapter of Ontario Landowners Association
603 Mine View Road
Haley Station, ON K0J 1Y0

INFORMATION SEMINAR

FOR

MUNICIPAL OFFICIALS

DATE: **Saturday, February 9, 2013**

TIME: **1:00 – 5:00 PM**

LOCATION: **Cobden Astrolabe, Cobden Ontario (Agricultural Fairgrounds)**

The Renfrew Landowners Association, in conjunction with the Ontario Landowners Association would like to invite at least two delegates from your municipality, to attend an information seminar. The purpose of this seminar is to introduce information to you regarding the rights of Municipal Councils and the implementation of provincial legislation. It would seem that some townships have passed certain bylaws which have put municipalities at risk of civil litigation for trespass. These situations have arisen due to provincial legislation/regulation which conflict with the implementation of Official Plans and municipal by-laws. The Ontario Landowners Association have been researching a number of Acts, which must be read as one document, prior to the implementation of said by-laws. Trespass is an issue as expressed in a recent court case Georgian Bluffs (Township) v Moyer 2012 ONCA 700 Docket.

Our guest speakers will be Reeve Mark Henderson, Jocelyn Township, Liz Marshall, Director of Researcher for the Ontario Landowners Association and Terrence Green of Green & Associates Law Offices. Reeve Henderson has reviewed and researched the information that Liz had presented him. As a result he has made significant changes within his township. Liz, this past year, was elected to the Board of Directors of the **Canadian Justice Review Board** due to her studying various pieces of legislation and uncovering a number of conflicts in certain acts, and her knowledge of property rights and letters patent. She has been working closely with Ottawa lawyer Terrence Green familiar with municipal law, and together they have created several reports for landowners and the municipalities.

The Renfrew County chapter of the OLA is hosting this seminar for the purpose of education for those municipalities within Renfrew County. There has been interest from other mayors, reeves and councillors, from outside of Renfrew County, who have, recently learned how they have been misled by the Province, through the Ontario Landowners Association educational speeches. As well, these other representatives have expressed that they would like to attend this seminar to further their knowledge and find ways of protecting their municipalities. The intention of this seminar is to promote and encourage open communication. We hope that you will find this information and research useful. We all need to work together to make this a better place to live for our and our children's future.

Agenda

1:00 p.m. Facilitator opens meeting with introductions

1:10 p.m. Reeve Mark Henderson explains his views on the rights of "municipalities" in regards to provincial legislation.

1:45 p.m. Liz Marshall discusses various pieces of legislation and the problems of implementing these pieces of legislation by municipal governments.

2:45 p.m. Break

3:00 p.m. Terrence Green discusses roles of municipal officials and how to address provincial legislation in conflict with various acts and regulations

3:30 p.m. Open forum for questions and exchange of information between municipal representatives. This can be facilitated by groups of the various attendees breaking off into groups for discussion and/or questions of speakers. This gives 1-1/2 hours of information exchange and discussion.

To attend this Information Seminar, we respectfully request that you complete the attached RSVP identifying the number of delegates, their names and the municipality/township represented. There is a \$20.00 charge per person to help defray the costs of this Seminar.

Attached is a list of hotel/motels in the area for those who are travelling a great distance and may wish to arrange for overnight accommodations.

Directions to the Cobden Astrolabe are:

WEST from Ottawa on Hwy 17, turn left onto Astrolabe Rd at the edge of Muskrat Lake. There is a coffee shop on your right and Krueger's Signs building on your left at that turn. Go up Astrolabe Road and the fairgrounds are on your left. **The hall is in the arena on your left on the second floor.**

EAST from Pembroke on Hwy 17, pass the 17 West Restaurant and Shell gas station, turn RIGHT onto Astrolabe Road.

From Eganville, going through the town of Cobden, turn RIGHT onto Crawford Street, pass the funeral home. The fairgrounds are at the end of the road.

Yours sincerely

Donna Burns

President

Renfrew Landowners Association

County Chapter of the Ontario Landowners Association

613-432-4352

Email: donnaburns1@rogers.com



Renfrew Landowners Association
in conjunction with the
Ontario Landowners Association
Information Seminar For
Municipal Officials

Date: **Saturday, February 9, 2013**
Time: 1:00- 5:00 pm
Location: Cobden Astrolabe Arena
Cobden, Ontario

Delegate Name: _____
Position: _____

Delegate Name: _____
Position: _____

Delegate Name: _____
Position: _____

Name of Municipality/Township: _____

Contact Phone Number or email address: _____

Please respond on or before January 19, 2013

Melinda Reith - Head, Clara, Maria

From: "Heather_Clay McKechnie" <hcmckechnie@hotmail.com>
Date: November-05-12 9:30 AM
To: <twpshcm@xplornet.com>; <robbie1_400@hotmail.com>; <morefeet67@hotmail.com>; <debby.grills@gmail.com>; <jimmarlene.gibson@gmail.com>; "Tammy Stewart" <tlstewart1@live.com>; "Bob and Pauline" <bobbysgirl1955@hotmail.com>
Subject: RE: Letter for November 2 meeting
Good morning,

I too reviewed my email and sent a reply after the meeting to Noella which stated that I was mistaken and an apology sent. Below is that email in this correspondence to all of you.

However, my apologies to council and as the clerk has said in times previous, everyone makes mistakes.

Heather McKechnie

. RE: Letter for November 2 meeting

03/11/2012

To treasurer@xplornet.com
From: Heather_Clay McKechnie (hcmckechnie@hotmail.com)
 Sent: November-03-12 5:20:17 PM
 To: treasurer@xplornet.com
 Hi Noella

Sorry, my apologies. What I wrote and what I meant is different.

Thanks.
 Heather

From: treasurer@xplornet.com
 To: hcmckechnie@hotmail.com
 Subject: Re: Letter for November 2 meeting
 Date: Mon, 22 Oct 2012 14:10:57 -0400

Hello Heather

From: twpshcm@xplornet.com
 To: robbie1_400@hotmail.com; morefeet67@hotmail.com; debby.grills@gmail.com; jimmarlene.gibson@gmail.com; TLStewart1@live.com; hcmckechnie@hotmail.com; bobbysgirl1955@hotmail.com
 Subject: Fw: Letter for November 2 meeting
 Date: Mon, 5 Nov 2012 08:50:45 -0500

Good morning

After the meeting on Saturday, Noella approached me with concern that Council and I would think that she failed to carry out the wishes of a member of the public and did

not properly follow up on correspondence received in my absence. She felt that she had been accused publicly of something that in her opinion did not occur and asked that I make this information public.

The attached email is the correspondence between Noella and Ms. McKechnie. It was forwarded electronically to me by Noella for my attention upon my return AND the letter was printed and placed on my desk to be included in the meeting package, which it was.

I will also forward to you the original email sent to my email address by Ms. McKechnie and received while I was away. As a result of my auto out of office response, Ms. McKechnie then corresponded with Noella in this email.

I do not see evidence in either email of a request for a deputation.

For your consideration.

Sincerely

Melinda Reith
Municipal Clerk and CAO
15 Township Hall Road, Stonecliffe, On, K0J 2K0
p-613-586-2526
f-613-586-2596
www.townshipsofheadclaramaria.ca

From: [Noella Lebreton](#)
Sent: Monday, October 22, 2012 2:12 PM
To: HCM
Subject: Fw: Letter for November 2 meeting

Melinda

Attached is a letter to Council for the Nov 2, 2012 meeting. I've printed a copy and put in your mail upon your return.j

Noella

From: [Heather Clay McKechnie](#)
Sent: Monday, October 22, 2012 1:27 PM
To: treasurer@xplornet.com
Subject: RE: Letter for November 2 meeting

Hi Noella

I've enclosed the letter in this format. If you can't open, please let me know and I will cut and paste it into the email.

Thanks.

H.

From: treasurer@xplornet.com
To: hcmckechnie@hotmail.com
Subject: Re: Letter for November 2 meeting
Date: Mon, 22 Oct 2012 13:15:14 -0400

Hello Heather & Clayton

I did receive the letter, however I am not able to open it, as it is in a different format. Can you send it in PDF format?

Sincerely,

Noella LeBreton
Treasurer/Deputy Clerk
Townships of Head, Clara & Maria
15 Township Hall Road
Stonecliffe ON K0J 2K0
Ph: 613-586-2526
Fax: 613-586-2596
treasurer@xplornet.com
www.townshipsofheadclaramaria.ca

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From: Heather_Clay_McKechnie
Sent: Monday, October 22, 2012 1:02 PM
To: treasurer@xplornet.com
Subject: FW: Letter for November 2 meeting

From: hcmckechnie@hotmail.com
To: twpshcm@xplornet.com
Subject: Letter for November 2 meeting
Date: Mon, 22 Oct 2012 10:50:25 -0300

Attached please find a letter to be provided to council at the November 2 meeting.

PLEASE CONFIRM RECEIPT OF THIS LETTER BY RESPONSE TO THIS EMAIL.

Thank you.

Heather McKechnie

December 10, 2012

UPDATE ON BUSINESS TRANSFORMATION

Last year, Ontario Power Generation launched a company-wide business transformation. We did this so that we can continue to be the province's low-cost electricity generator, which allows us to help moderate price and deliver value to Ontarians.

In early 2012, after the first phase of work on business transformation was completed, we committed to a headcount reduction of 1000 as an initial step toward our future goals. Our new target for the end of December 2015 is 2000, spread out across the company, with an emphasis on support functions. Of that total, we have already achieved a headcount reduction of more than 950, largely through attrition.

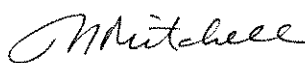
We will endeavour to manage these additional reductions through attrition, taking advantage of our demographics and the significant number of people eligible to retire. And, as always, we will continue to operate safely and reliably.

Reducing our employee numbers is only one part of OPG's business transformation. Just as important are the significant gains we've made driving efficiencies while maintaining our focus on performance excellence. This past year alone we completed major milestones on the Niagara Tunnel project; won an international award of excellence for Darlington Nuclear; significantly improved Pickering Nuclear's performance; and made good progress on the Lower Mattagami hydroelectric project -- to name just a few accomplishments.

The work we have done to date to improve our performance, along with our continued business transformation efforts have also created a strong framework for integrating any recommendations coming out of the government's current review of OPG.

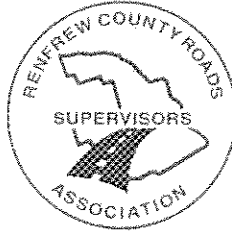
I will provide further updates on our efforts as the transformation work continues. In the meantime, feel free to contact those you work with most closely at OPG if you have any questions as we move forward together.

Sincerely,



Tom Mitchell
President and CEO

Renfrew County Road Supervisors Association



Established in 1980

RECEIVED
DEC 17 2012

December 13, 2012

Township of Head Clara & Maria
15 Township Hall Rd
Stonecliffe, ON K0J 2K0

Attention: Ms. Tammy-Lea Stewart, Reeve

Dear Ms. Stewart:

**Re: Association of Ontario Road Supervisors
2014 Municipal Trade Show**

On behalf of the Renfrew County Road Supervisors Association I am pleased to advise that the 2014 Association of Ontario Roads Supervisors (AORS) Municipal Trade Show will be held in Arnprior on June 4th and 5th 2014. The 2014 AORS Municipal Trade Show features many of the products and technologies that are available for staff in the day to day work that they undertake. The trade show also serves as a wonderful opportunity to showcase many of the amenities which contribute to the quality of life throughout the County.

As the Chairperson of the 2014 AORS Municipal Trade Show Committee I would appreciate the opportunity to meet with you and Council to provide more information about the Trade Show and to request permission for your staff to be involved in the planning, organization and attendance at the event. As you no doubt are aware the membership of the Renfrew County Road Supervisors Association is made up largely of public works officials from around the County.

I would appreciate it if you could have your CAO or Clerk contact me to arrange a convenient time to meet.

In the meantime if you have any questions please feel free to contact me at 613-732-4353 or by email at sboland@countyofrenfrew.on.ca.

Yours truly,

Steven P. Boland, C.E.T., LEL
Trade Show Chairperson

spb:cr

c. Chris Kunopaski, RCRSA President



Renfrew County Senior Games

7

"DISTRICT 5"

RECEIVED
DEC 21 2012

December 27th, 2012

Head, Clara & Maria Municipal Office
15 Township Rd
Stonecliff, Ontario
K0J 2K0

Dear Friends,

We are writing to request your support for a very worthwhile community project.

Every year we have Senior Games in our County, and Pembroke is very pleased to be hosting the games for 2013. There are 41 Districts in Ontario, and we are District 5. These games provide an opportunity for everyone 55+ to participate in a number of fun-filled activities of their choice, at the same time improving their physical and mental well being, and making lasting new friendships. The winners and runners up are presented with medals to recognize their achievements, with a final banquet for all to celebrate the success of the games.

The Host Committee's plans are well underway for this big event, as we expect to have in excess of 500 participants. Individual registration fees will cover some of the costs, however additional financial assistance is needed. Your generosity in any amount is greatly appreciated, and will go a long way to ensuring this year's games will be a roaring success.

Please submit your donation to:

Renfrew County Senior Games
910 Westmeath Rd, RR1
Pembroke, Ontario
K8A 6W2

If you should require any additional information, please do not hesitate to contact myself, Sheila Perras at 613-582-7420, or email me at: rj_fletch@nrtco.net

Sincerely yours,

Sheila Perras
Secretary / Fundraiser
Renfrew County Senior Games

8

Melinda Reith - Head, Clara, Maria

From: <communicate@amo.on.ca>
Date: December-13-12 5:00 PM
To: <treasurer@xplornet.com>
Subject: AMO breaking news re Provincial Auditor's 2012 Report - Key Municipal Interest in OPP Recommendations
TO THE IMMEDIATE ATTENTION OF THE CLERK AND COUNCIL

December 13, 2012

Provincial Auditor's 2012 Report – Key Municipal Interest in OPP Recommendations

Yesterday the Auditor General of Ontario released his Annual Report which contains a number of recommendations based on his value for money audits of various provincial government program/service areas. One of the observations is that “good decisions require good information.” The report contains several areas of interest to municipalities, in particular, the thorough examination of the Ontario Provincial Police (OPP).

OPP:

The OPP provides 322 municipalities with policing services at an annual cost to municipal property taxpayers of \$362 million. The report highlights escalating policing costs at the same time that crime rates have generally not grown. Also, it notes that Ontario has the highest per capita policing costs (OPP and municipal own forces) in the country at \$294 compared to the national average of \$268 (2008 data). The thrust of the recommendations is for the OPP to find greater efficiencies in its operations, and in fact the report reiterates recommendations from previous audits of the OPP in 2005 that have not been acted on or completed including those related to staff deployment and controlling costs.

AMO is requesting an urgent meeting with the Minister of Community Safety and Correctional Services and the Commissioner of the OPP to discuss how recommendations will be prioritized and acted upon in a timely manner. AMO has been representing municipalities at the Future of Policing Advisory Committee (FPAC) and its working groups. While FPAC is a useful venue to discuss many issues of relevance to all police forces in Ontario, including policing standards, AMO is seeking a specific opportunity to discuss issues raised in the Auditor General's report. In an era of the Drummond Report, provincial deficits, and a stretched property tax dollar – finding greater efficiencies in OPP operations is critical for the municipalities that rely on its police services.

Below are key excerpts from the OPP Chapter in the Report:

- **Rising cost of service with decreasing crime:** “Over the last five years, the average number of calls for service the OPP has responded to or initiated has remained relatively stable. By contrast, OPP expenditures net of recoveries from municipalities have increased by 27% over the same period. ... Many of the other larger police forces across Canada have had similar expenditure increases, notwithstanding the long-term trend of declining rates of crime and serious motor vehicle accidents.”

- **Need to update staff deployment model:** “It has been more than 10 years since the [staff deployment] model was used to assess the deployment of some 1,550 ...officers to detachments that provide other front-line policing.
...Accordingly, officers face significantly different workloads depending on where they are assigned. We found that officers in some detachments handled an average of 54% to 137% more calls than officers in other detachments.”
- **Unmeasured response times:** “The OPP also does not analyze either its officers’ availability to immediately respond to a call or the time it takes for officers to respond to a call, both key factors in determining the deployment of officers to detachments across Ontario.”
- **Shift scheduling:** “Current shift arrangements result in overstaffing during slow early-morning hours compared to the busy afternoon hours. ... We calculate that on Sundays, there was about 20% overstaffing of officers, based on the average number of citizen-generated calls for service. ... Adjusting the current 24-hour fixed schedule... would either result in savings in the range of \$5-10 million a year or lead to improved service to the public and officer safety.”
- **Use of civilians:** “The OPP could assign more corporate-services duties and other non-policing work to lower-paid civilian staff to free up officers’ time for policing duties and to save money. The overall savings if community service duties were transferring to civilians would be about \$2.6 million a year. ... Transferring all court duties to civilians would save another \$2.8 million annually.”
- **Overtime:** “Overtime costs have increased by 60% to \$53 million for 2011/12.”
- **Cost to municipalities and billing methodology:** “The overall cost of OPP services for municipalities from 2007 to 2011 increased an average of 29% for those with contracts and 19% for those without, or up to three times the annual inflation rate. ...The way the OPP charges municipalities for its services was complex and onerous for both the force and municipalities. ...The cost per officer to municipalities for both direct and other support and operating costs increased from approximately \$122,200 in 2007 to \$144,000 in 2011, or 18%.”
- **Level of service:** “All municipal officials with whom we spoke said they were very satisfied with the OPP services they received.”
- **Other financial related matters:**
The report notes that municipalities should expect changes to the Provincial Service Usage (PSU) credits which make up for the time officers in detachments spend performing provincial policing duties or working outside a detachment area. On average over the past five years, municipalities have received \$23 million in such credits. It is suggested that this be reviewed in concert with the Policing Service Grant component of the Ontario Municipal Partnership Fund.

The report also includes OPP commentary confirming that it is considering a per capita costing methodology and will presenting such a proposal to the Ministry in late 2012. If implemented province-wide, such a change would significantly shift the policing cost burden across municipalities. It would also have different implications for contract and non-contract policed communities and the service enhancements for which some municipalities pay a premium to the OPP.

A per capita costing methodology is not a substitute for dealing with unsustainable increases in policing costs. For AMO, we see a need to achieve the greater efficiency identified by the Auditor General, including those matters dating back to 2005, before any consideration is given to a new per capita costing methodology.

Long Term Care and Metrolinx:

The Auditor General also made recommendations in two other areas of interest to municipal governments. He highlighted Presto card challenges which affect municipalities in the Greater Golden Horseshoe. Regarding long term care placement, the Auditor General notes that the median wait time for a bed has tripled since 2005 and he noted the impacts this has on the broader health care system. System wide impacts have been a concern to municipal governments.

For copies of the report visit: <http://www.auditor.on.ca/en/default.htm>

AMO Contact: Matthew Wilson, Senior Advisor, email: mwilson@amo.on.ca, (416) 971-9856 ext. 323

PLEASE NOTE AMO Breaking News will be broadcast to the member municipality's council, administrator and clerk. Recipients of the AMO broadcasts are free to redistribute the AMO broadcasts to other municipal staff as required. We have decided to not add other staff to these broadcast lists in order to ensure accuracy and efficiency in the management of our various broadcast lists.

DISCLAIMER These are final versions of AMO documents. AMO assumes no responsibility for any discrepancies that may have been transmitted with the electronic version. The printed versions of the documents stand as the official record.

9

Melinda Reith - Head, Clara, Maria

From: "Noella Lebreton" <treasurer@xplor.net.com>
Date: December-21-12 3:16 PM
To: "HCM" <twpshcm@xplor.net.com>
Subject: Fw: AMO Breaking News - New AODA Accessibility Standards - Design of Public Spaces in the Built Environment

Melinda
FYI

From: communicate@amo.on.ca
Sent: Thursday, December 20, 2012 4:07 PM
To: treasurer@xplor.net.com
Subject: AMO Breaking News - New AODA Accessibility Standards - Design of Public Spaces in the Built Environment

AMO Breaking News

December 19, 2012

New AODA Accessibility Standards - Design of Public Spaces in the Built Environment

The Ministry of Community and Social Services amended *Ontario Regulation 191/11*, the Integrated Accessibility Standards (IAS) under the *Accessibility for Ontarians with Disabilities Act (AODA)*, to include new standards governing the design of public spaces in the built environment.

The standards outline new requirements for municipalities to incorporate into the design of the following public spaces starting in 2016:

1. Recreational Trails and Beach Access Routes
2. Outdoor Public-Use Eating Areas (e.g. rest stops or picnic areas)
3. Outdoor Play Spaces (e.g. playgrounds)
4. Exterior Paths of Travel (e.g. sidewalks, ramps, stairs, curb ramps)
5. Accessible parking (on and off-street)
6. Obtaining Services (e.g. services counters, waiting areas)
7. Maintenance (of accessibility-related equipment and features in public spaces)

AMO supports the objectives of the *Accessibility for Ontarians with Disabilities Act (AODA)* and is working collaboratively with the provincial government to ensure sustainable progress towards an accessible Ontario by 2025. Removing barriers for municipal residents in public spaces is an essential component of building accessible communities.

AMO provided advice to the government on the initial draft regulation released in August 2012, with the goal of ensuring that the new standards were implemented in a way that is affordable, efficient and sustainable for municipalities and their residents. As a result, a number of changes were made that provided greater clarity and more certainty about municipal obligations. However, in many cases the standards are still overly prescriptive. AMO would have preferred that a greater degree of local flexibility was afforded to municipalities to implement the standards in a way that best reflects their local needs and priorities, as appropriately developed in consultation with disabled persons and

residents.

The fiscal cost of implementing the AODA standards still remains unaddressed. Municipalities are now faced with the challenge of implementing the new standards with a significant cost impact at a time when there are competing needs for fiscal constraint and other critical infrastructure needs.

While the government will provide some modest indirect support to municipalities, there is no commitment by the government to providing any direct financial assistance. The indirect support will include tools to help with consultations and to establish forums to share best practices.

The 2016 implementation timeline will be challenging. Municipalities need appropriate time to consult, plan and finance the government's requirements. An extension to the timeline beyond 2016 was not accommodated.

AMO will continue to monitor the implementation all AODA regulations and to advocate for implementation of new standards in a manner that is affordable, efficient and sustainable for municipalities and their residents.

AMO's submission to the provincial government concerning the initial draft regulation is found on the social services section of AMO's website.

<http://www.amo.on.ca/wcm/AMO/AMO /AMOAdvocacy.aspx?search=design%20of%20public%20spaces>

More information on the new Accessibility Standards is found on the Ontario Ministry of Community and Social Services website.

http://www.mcsc.gov.on.ca/en/mcsc/programs/accessibility/built_environment/index.aspx

The new ONTARIO REGULATION 413/12 is posted is found on the Government of Ontario E-laws website. http://www.e-laws.gov.on.ca/html/source/regs/english/2012/elaws_src_regs_r12413_e.htm

Contact: Michael Jacek, Senior Advisor, mjacek@amo.on.ca or (416) 971-9856 ext. 329

PLEASE NOTE

AMO Breaking News will be broadcast to the municipality's administrator, clerk and elected officials. Recipients of the AMO broadcasts are free to redistribute the AMO broadcasts to other municipal staff or elected officials as required.

DISCLAIMER

These are final versions of AMO documents. AMO assumes no responsibility for any discrepancies that may have been transmitted with the electronic version. The printed versions of the documents stand as the official record.



To Potential ASAP Member:

We are happy to share the first edition of the Mayors' Coalition for Affordable, Sustainable and Accountable Policing (ASAP) newsletter.

As municipal leaders, you recognize that costs related to policing have become the greatest uncontrolled cost to municipalities. This creates an immediate threat to our financing and fiscal planning by delaying and deterring investment in programming, infrastructure, and community development projects. As mayors, our opportunities for input and feedback are limited, and yet, we are forced to absorb these runaway costs every year.

While the OPP provides an essential service for rural municipalities, the payment model for this service is dysfunctional, leaving small-town municipal councils with massive and unpredictable annual payments, and an inequitable and unsustainable share of the total provincial cost.

In response to this, earlier this year mayors from across the province decided to act. We formed ASAP to address this issue and create change. We believe there is a better and more equitable way to pay for the essential services that our police provide.

By joining the Mayor's Coalition, you can help us to advocate for fair and equitable pricing of police services across the country – we cannot achieve this goal without your support.

Together, we can advance this issue, and achieve change for communities across Ontario.

To join ASAP, or if you have ideas or suggestions for future editions of the newsletter, we would encourage you to reach out to a member of the Steering Committee.

With best wishes,

Mayor John Lessif, Town of Tillsonburg – jlessif@tillsonburg.ca

Mayor Peter Politis, Town of Cochrane – peter.politis@cochraneontario.com

Mayor Gerry Marshall, Town of Penetanguishene – gmarshall@penetanguishene.ca

Mayor Dennis Travale, County of Norfolk – dennis.travale@norfolkcounty.ca

Mayor Jamie McGarvey, Town of Parry Sound – Jamie@townofparrysound.com



Welcome to the first newsletter from the Mayor's Coalition for Affordable, Sustainable, and Accountable Policing

As mayors in Ontario, we appreciate and acknowledge the incredible and essential services that the police offer our communities. We could not grow and thrive without their presence. However, existing regulations regarding how these services are paid for are creating a significant threat for municipalities across the province.

ASAP was formed to address the dysfunctional and unfair model for paying for rural OPP services across Ontario's municipalities.

Currently, municipalities are handed a bill from the province to pay for policing services. The problem is that the model for determining the cost to municipalities is a) unpredictable b) inequitable and c) unsustainable.

The current model is **unpredictable** because, as mayors who are managing complex budgets, we do not know how much the province will charge us until we receive the bill. Mayors must become part of the decision making process.

The current model is **inequitable** because the cost of policing per resident varies greatly from one municipality to another. The model is based on a complicated formula that means a taxpayer in one municipality may pay hundreds of dollars more annually for policing than a taxpayer in a neighbouring municipality. Mayors must demand equitable payment across Ontario.

The current model is **unsustainable** because costs for policing continue to rise at a rate that outpaces municipal budgets. As mayors, we are being forced to cut other essential services and this cannot continue without having a significant impact in our communities. Mayors must demand realistic payment for policing services.

Recognizing these issues, 28 mayors came together to create ASAP and find solutions.

We have met with the minister, interacted with various policymakers, and now, **we need your help.**

We are looking for municipalities willing to lend their support and resources to a cause that would benefit us all.



About Us

The Mayors' Coalition for Affordable, Sustainable, Accountable, Policing is a consortium of concerned municipalities, seeking to address the unsustainable cost of police service, by determining the true cost of provincial policing, and allocating per-household costs evenly across OPP-serviced municipalities. The coalition welcomes new members, input, and resources as it continues to seek a long-term resolution to this issue.

ASAP Steering Committee

Please contact any one of us to join ASAP or get more information:

Mayor John Lessif, Town of Tillsonburg
jlessif@tillsonburg.ca

Mayor Peter Politis, Town of Cochrane
peter.politis@cochraneontario.com

Mayor Gerry Marshall, Town of Penetanguishene
gmarshall@penetanguishene.ca

Mayor Dennis Travale, County of Norfolk
dennis.travale@norfolkcounty.ca

Mayor Jamie McGarvey, Town of Parry Sound
jamie@townofparrysound.com

Q+A With a Mayor



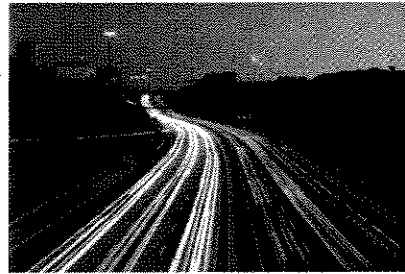
Mayor John Lessif, Tillsonburg

Q: How does the current law enforcement funding model directly impact your citizens or community?

The community of Tillsonburg is very satisfied with the quality of policing being delivered by the OPP. The relationship our citizens have with the OPP is very positive and we are grateful. However, Tillsonburg's police costs represent 29% of a \$12+ million dollar operating budget. This is easily the largest line item on our operational budget.

Across the province, per-household costs for policing range from just under \$9 dollars to \$1,100 dollars per household.

Clearly, the current model has a direct impact on Tillsonburg's municipal taxes. Yet, the financial pressures to operate our municipalities continue to grow. Our residents, employed, unemployed, young, retired or with disabilities see their disposable income shrinking. With greater transparency of cost and a more equitable distribution of costs across the province, we could improve access to community recreation, improve municipal transportation, and plan for the future. Fairness would bring relief to individual households, and provide us with the municipal tax relief to continue building strong communities.



Q: If system change isn't achieved, what will the impact be on your municipality?

Entering budget planning for 2013, we will be faced with reducing programmes for our seniors and youth, or increasing fees to maintain them, the infrastructure needs will continue to be delayed and investment needed to grow our community will not happen. We're talking about stagnation. We need the funds which would come as a result of the province treating police costs in the same manner as health care and education. No matter where you live in Ontario each household needs to pay equally for policing.

I am confident we will see change. The question is how soon. Tillsonburg's Council is working hard to reduce our debt, build reserves and keep tax increases to a minimum, as are so many communities across this province. We were told by the province that changes would be in place for the 2012 budget year, but then we were told the changes would be in place in time for the 2013 budget year; I'm still waiting.

Q: As a founding member, can you tell us why you formed ASAP?

In April 2012, the Ontario Ministry of Community Safety and Correctional Services struck a Task Force to review the province's delivery model for policing. The Terms of Reference did not allow for a review of the relationship between municipally-elected officials (Mayors) and the OPP with respect to the delivery model or costs.

This means that municipally-elected officials have no say as to how policing is delivered, nor the costs related to keeping our communities safe.

Q+A With a Mayor Continued:

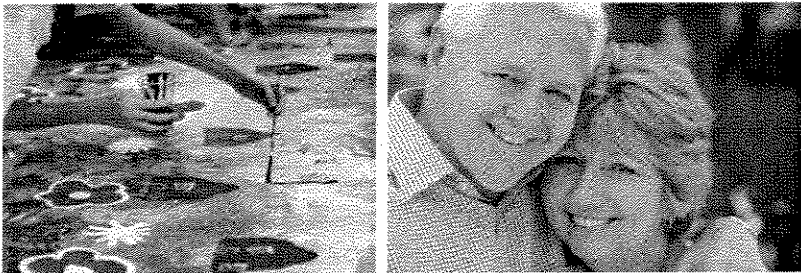
I stepped forward to volunteer as a member of the steering committee because I want to help change the current partnership to one where municipalities have a place at the table on this issue and we can guarantee fairness.

There needs to be a sense of urgency to dealing with the issue, too many small urban and rural Ontario communities cannot afford this financial burden. If municipalities cannot have a seat at the table when it comes to costs, it's time for the province to upload the service and remove it from the municipal tax levy.

Q: What are the benefits of ASAP membership?

The current costing model is not affordable or sustainable and does not allow elected officials to be accountable to the taxpayer. It is impossible for any single mayor to influence the minister independently. ASAP seeks to deliver on two fronts: first, we want to elevate the issue to the elected, political arena and second, we want to engage in collective dialogue with the Minister through the Mayors' Coalition.

If we approach the situation as individual municipalities, we will end up with the status quo. Collectively, we can drive change. ASAP demonstrates to the Ministry that elected representatives from small, urban and rural communities are speaking with one voice.



Mayor's Coalition
ASAP
Affordable Sustainable Accountable Policing.

Key Developments

- May 1, 2012** - Steering Committee formed
- June 13** - **Meeting with Minister of Community Safety and Correctional Services Madelaine Meilleur**
Introductory discussions between ASAP, Minister Meilleur and her staff
- June 20** - **Follow-up meeting with Minister Meilleur**
Further discussion on issue of unfair distribution of costs among municipalities
- August** - **AMO Ottawa Conference: Steering Committee meets with OPP Commissioner Lewis**
Commissioner Lewis agrees to collaborate and support ASAP
- September** - **OAPSB conference: Steering Committee members serve on panel examining police costs; OAPSB agrees to collaborate with ASAP**
- September** - **Membership reaches 112 Municipalities**, including municipalities with non-OPP police services, and one-third of municipalities serviced under Police Act sections 10 and 5 agreements
- October 17** - **ASAP meets with Progressive Conservative MPP John Yakabuski (Community Safety Critic)**
Productive discussions with MPP Yakabuski on the issues around the debilitating cost of policing
- 2013** - We will continue to report on how our efforts are progressing and how your support matters

Have questions?

For more information please visit www.mayorscoalition.com



**Mayors' Coalition for Affordable Sustainable Accountable Policing
Motion of Support:**

Resolution No. ____

Moved By: _____

Seconded By: _____

RESOLVE THAT Council receives the correspondence from the Mayors Coalition Steering Committee;

FURTHER RESOLVE that Council support the Mayors Coalition for Affordable Sustainable Accountable Policing by contributing \$1000 toward their efforts.